



# Foundations of Game Theory for Electrical and Computer Engineering

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Let's play sequentially!

# **DYNAMIC GAMES I**

# Dynamic Games I

1. Sequential vs Simultaneous Moves
2. Extensive Forms (Trees)
3. Analyzing Dynamic Games: Backward Induction
4. Moral Hazard
5. Incentive Design
6. Norman Army vs. Saxon Army Game
7. Revisit Cournot Duopoly (Stackelberg Model)

**Let's Play a Game!**

# “Cash in a Hat” Game

- Two players
- Player 1 strategies: put \$0, \$1 or \$3 in a hat
- Then, the hat is passed to player 2
- Player 2 strategies: either “**match**” (i.e., add the same amount of money in the hat) or “**take**” the cash

# “Cash in a Hat” Game

## Payoffs:

- $U_1 = \begin{cases} \$0 \rightarrow \$0 \\ \$1 \rightarrow \text{if match net profit } \$1, -\$1 \text{ if not} \\ \$3 \rightarrow \text{if match net profit } \$3, -\$3 \text{ if not} \end{cases}$
- $U_2 = \begin{cases} \text{Match } \$1 \rightarrow \text{Net profit } \$1.5 \\ \text{Match } \$3 \rightarrow \text{Net profit } \$2 \\ \text{Take the cash} \rightarrow \$ \text{ in the hat} \end{cases}$

# “Cash in a Hat” Game

- What would you do?
- How would you analyze this game?
- This game is a toy version of a more important game, involving a **lender (Accel Partner)** and a **borrower (Facebook)**

# Lender & Borrower Game

- The lender has to decide **how much money to invest** in the project
- After the money has been invested, the borrower could
  - Go forward with the project and work hard
  - Shirk, and run away with the money



# Simultaneous vs. Sequential Moves

- **Question:** what is different about this game with regards to all the games we've played so far?
- This is a sequential move game
  - What really makes this game a sequential move game?
  - It is not the fact that player 2 chooses after player 1, *so time is not the really key idea* here
  - The key idea is that player 2 can observe player 1's choice before having to make his or her choice
  - Notice: player 1 knows that this is going to be the case!

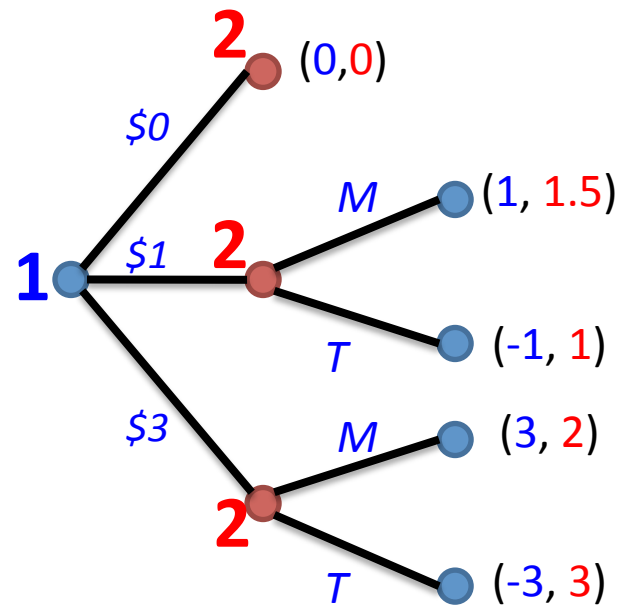
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# Extensive Form Game

- A useful representation of such games is game trees also known as the extensive form
- For normal form games we used matrices, here we'll focus on trees
  - Each internal node of the tree will represent the ability of a player to make choices at a certain stage, and they are called decision nodes
  - Leafs of the tree are called end nodes and represent payoffs to both players

# “Cash in a hat” Representation



What do we do to analyze such game?

**LET'S SOLVE THIS GAME!**

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# Analyzing Dynamic Games

- Players that move early on in the game should *put themselves in the shoes of other players*
- Here this reasoning takes the form of *anticipation*
- Basically, look towards the end of the tree and work back your way along the tree to the root

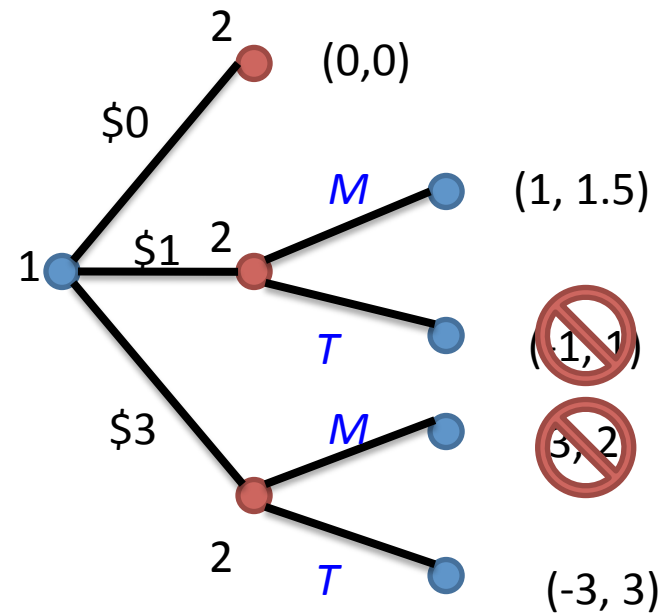
# Backward Induction

- Start with the last player and chose the strategies yielding higher payoff
- This simplifies the tree
- Continue with the before-last player and do the same thing
- Repeat until you get to the root

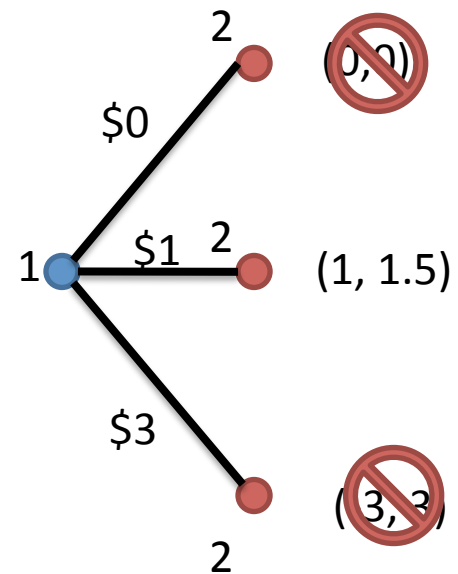
***This is a fundamental concept in game theory***



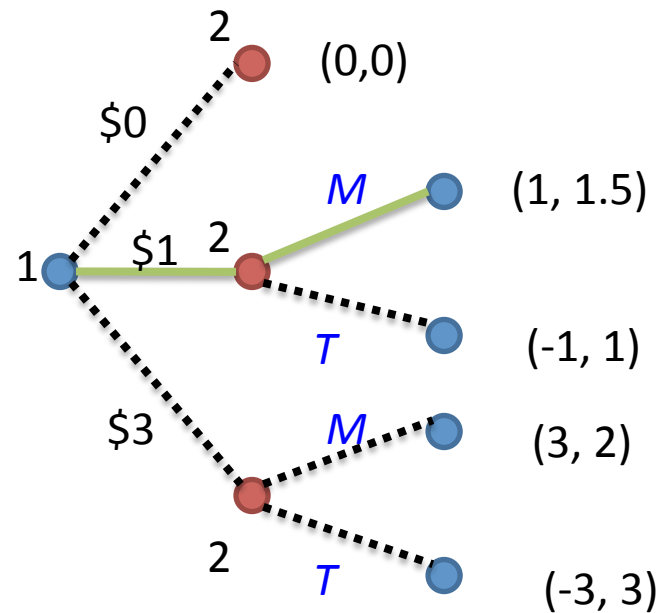
# Backward Induction



# Backward Induction



# Backward Induction

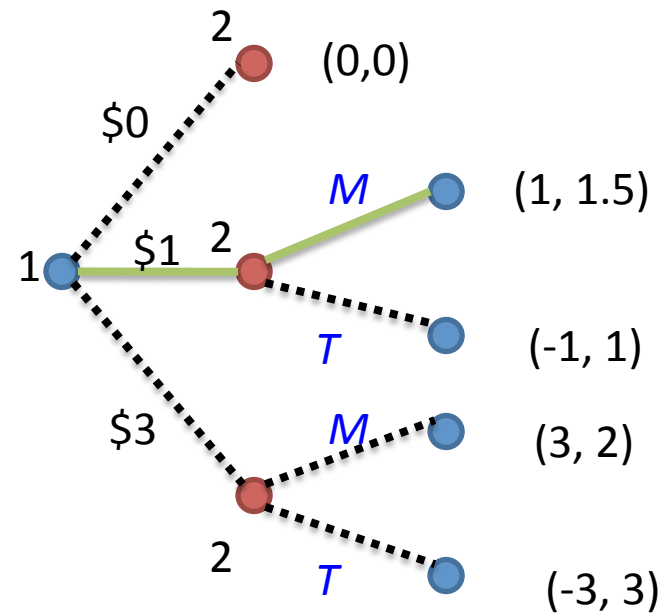


Player 1 chooses to invest \$1, Player 2 matches

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# What is the problem in the outcome of this game?



Very similar to what we learned with the Prisoners' Dilemma

# The Problem!

- It is not a disaster:
  - The lender doubled her money
  - The borrower was able to go ahead with a small scale project and make some money
- But, we would have liked to end up in another branch:
  - Larger project funded with \$3 and an outcome better for both the lender and the borrower
- What does prevent us from getting to this latter good outcome?

# Moral Hazard

One player (the borrower) has incentives to do things that are not in the interests of the other player (the lender)

- By giving a **too big loan**, the incentives for the borrower will be such that they will not be aligned with the incentives on the lender
- Notice that moral hazard has also **disadvantages for the borrower**

# Moral Hazard: an Example

- Insurance companies offers “full-risk” policies
- People subscribing for this policies may have no incentives to take care!
- In practice, insurance companies force me to bear some deductible costs (“franchise”)



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# How can we solve the Moral Hazard problem?

- We've already seen one way of solving the problem → keep your project small
- Are there any other ways?

# Introduce Laws

- Similarly to what we discussed for the PD
- Example: **bankruptcy laws**
- But, there are limits to the degree to which borrowers can be punished
- The borrower can say: I can't repay, I'm bankrupt
- And he/she's more or less allowed to have a fresh start

# Limits/Restrictions on Money

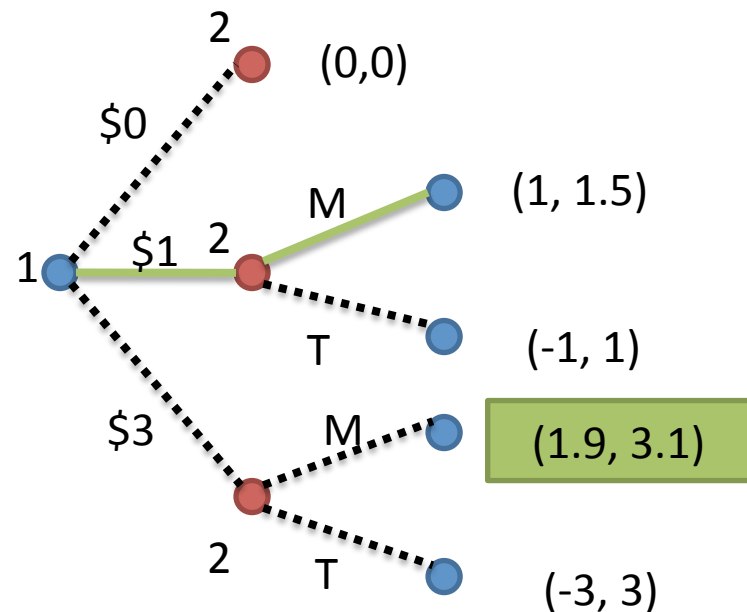
- Another way could be to asking the borrowers a concrete plan (**business plan**) on how he/she will spend the money
- This boils down to **changing the order of play!**
- But, what's the problem here?
- Lack of flexibility, which is the motivation to be an entrepreneur in the first place!
- Problem of timing: it is sometimes hard to predict up-front all the expenses of a project

# Break the Loan Up

- Let the loan come in small installments
- If a borrower does well on the first installment, the lender will give a bigger installment next time
- It is similar to taking this one-shot game and turn it into a **repeated game**
  - We will see similar thing in the PD game

# Change Contract to Avoid Shirk

- The borrower could re-design the payoffs of the game in case the project is successful



# Incentive Design (I)

- Incentives have to be designed when defining the game in order to achieve goals
- Notice that in the last example, the lender is not getting a 100% their money back, but they end up doing better than what they did with a smaller loan

Sometimes a smaller share of a larger pie can be bigger than a larger share of a smaller pie

## Incentive Design (2)

- In the example we saw, even if \$1.9 is larger than \$1 in **absolute terms**, we could look at a different metric to judge a lenders' actions
- **Return on Investment** (ROI)
  - For example, as an investment banker, you could also just decide to invest in 3 small projects and get 100% ROI



# Incentive Design (3)

- So should an investment bank care more about absolute payoffs or ROI?
- It depends! On what?

# Incentive Design (4)

- There are two things to worry about:
  - The funds supply
  - The demand for your cash (the project supply)
- If there are few projects you may want to maximize the absolute payoff
- If there are infinite projects you may want to maximize your ROI

# Incentive Design Per-Se!

1. Peer-to-Peer Networking
2. Mobile/Grid/Cloud Computing
3. Privacy and Security
4. Cooperation Designs

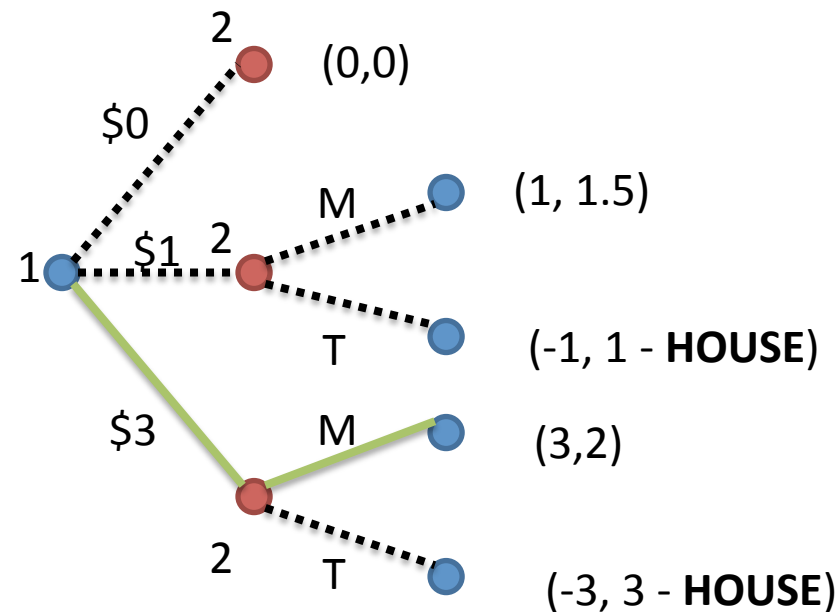
We won't go into the details in this lecture!

# Beyond Incentives...

- Can we do any other things rather than providing incentives?
- Ever heard of “collateral”?
  - Example: subtract house from run away payoffs
  - ➔ Lowers the payoffs to borrower at some tree points, yet makes the borrower better off!

# Collateral example

- The borrower could re-design the payoffs of the game in case the project is successful



# Collaterals

- They do hurt a player enough to change his/her behavior
  - ➔ **Lowering the payoffs** at certain points of the game, **does not mean** that a player will be worse off!!
- Collaterals are part of a larger branch called **commitment strategies**
  - Next, an example of commitment strategies

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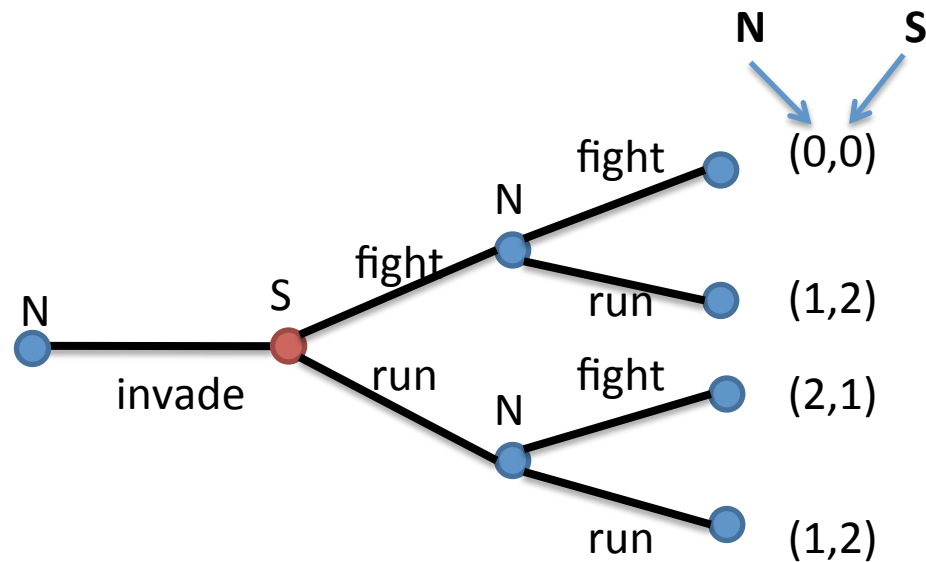
# Norman Army vs. Saxon Army Game

- Back in 1066, William the Conqueror led an invasion from Normandy on the Sussex beaches
- We're talking about military strategy
- So basically we have two players (the armies) and the strategies available to the players are whether to “fight” or “run”



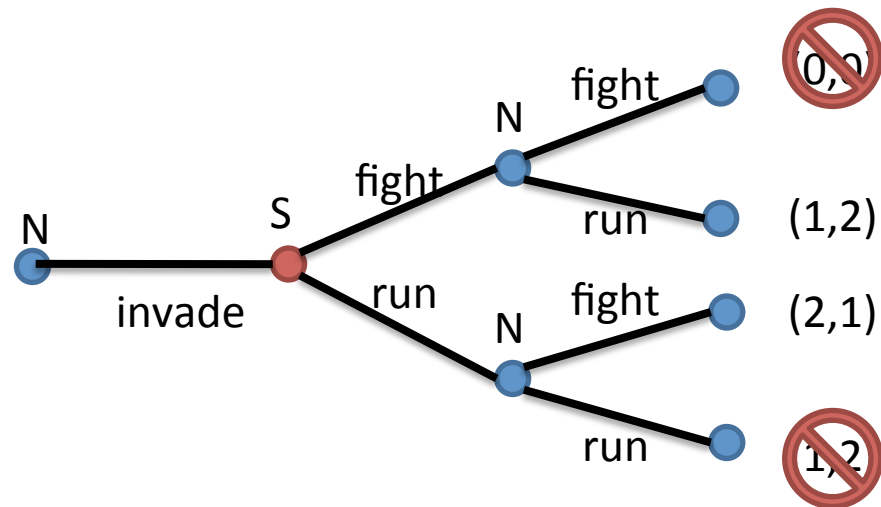


# Norman Army vs. Saxon Army Game

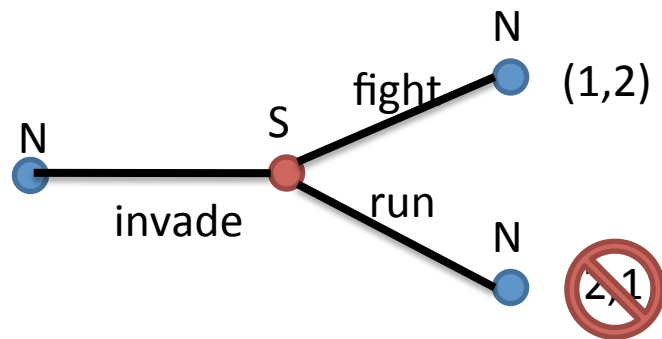


Let's analyze the game with  
Backward Induction

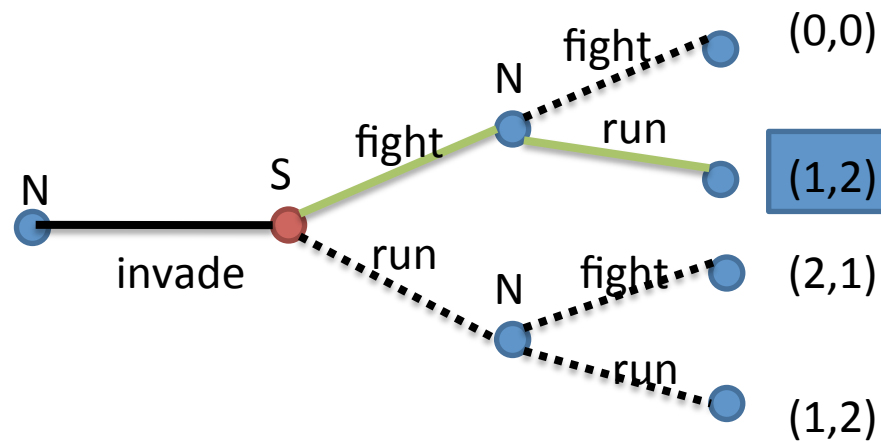
# Norman Army vs. Saxon Army Game



# Norman Army vs. Saxon Army Game



# Norman Army vs. Saxon Army Game



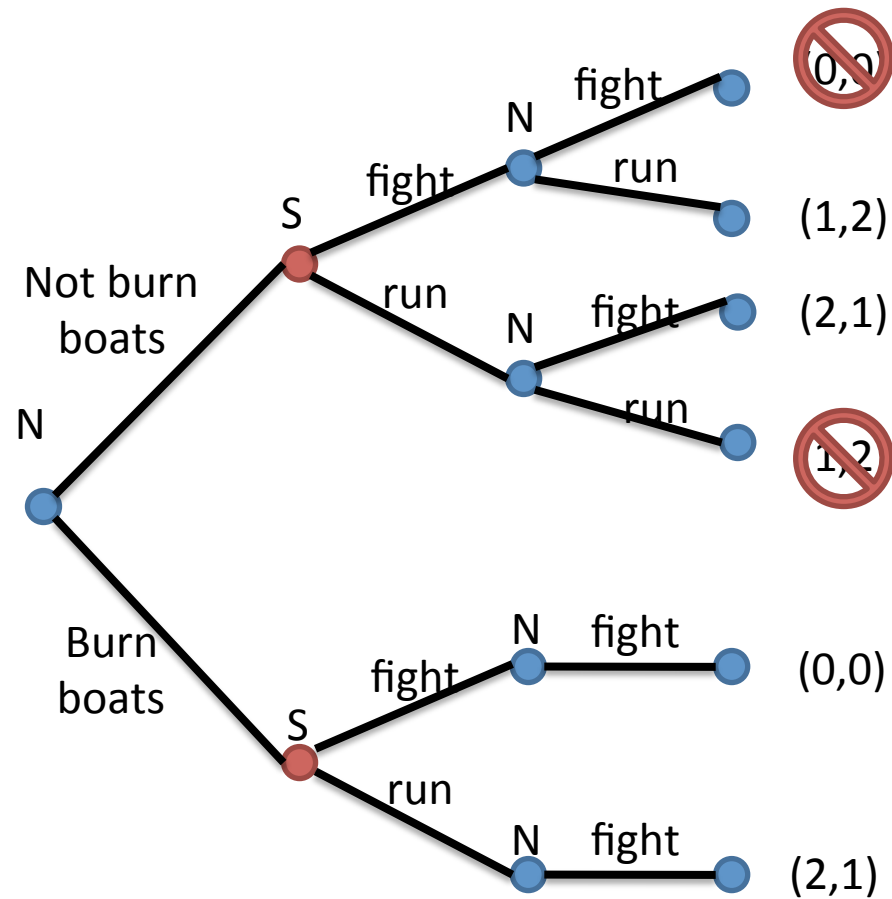
Backward Induction tells us:

- Saxons will fight
- Normans will run away

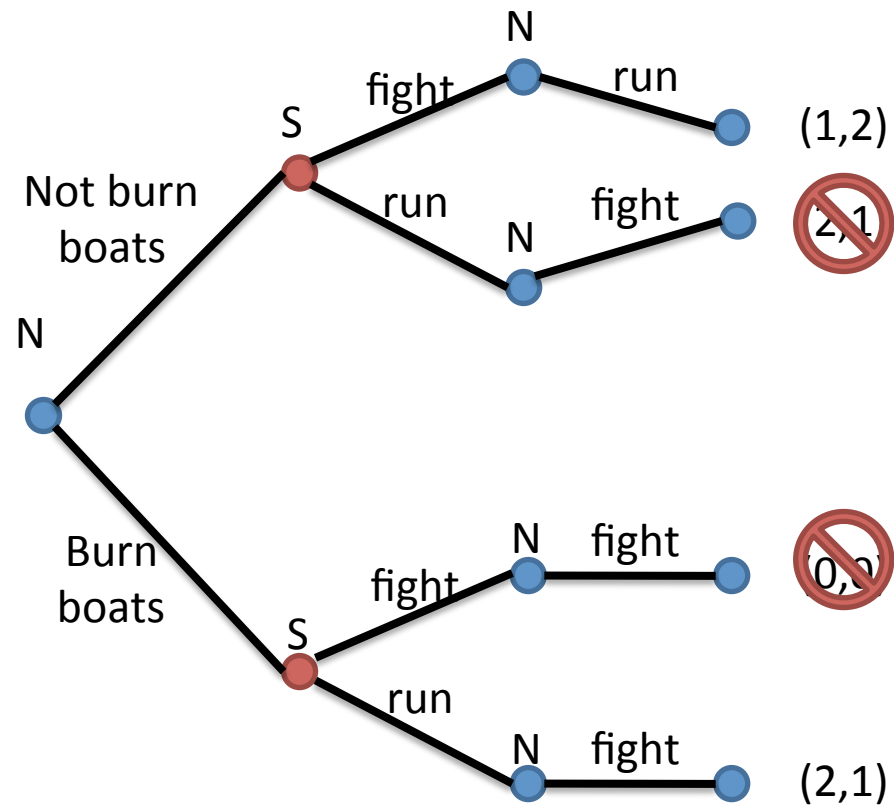


What did William the Conqueror did?

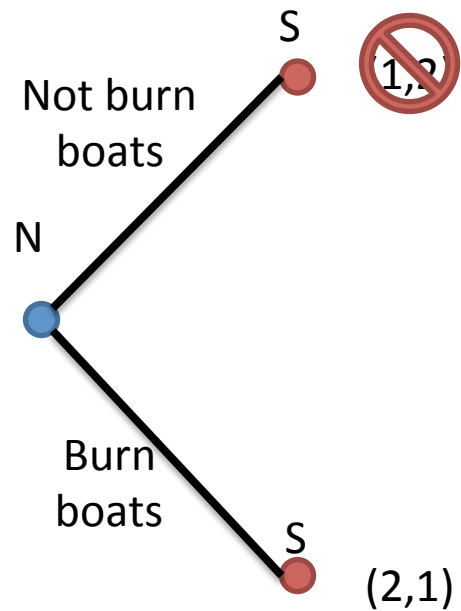
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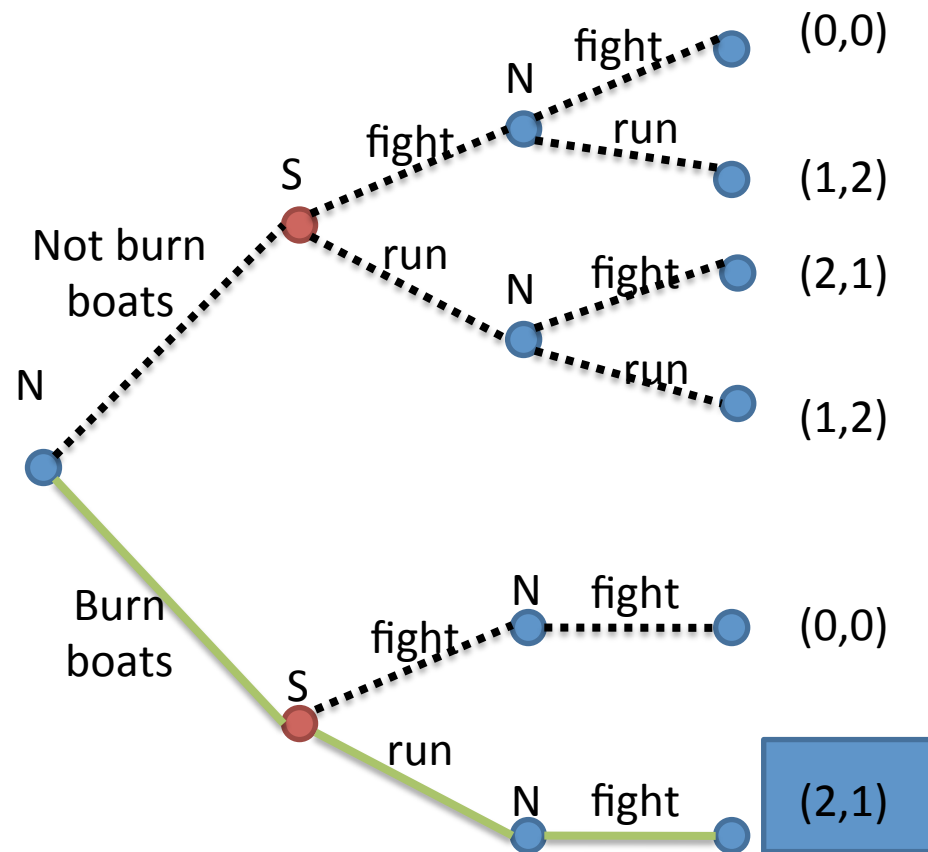
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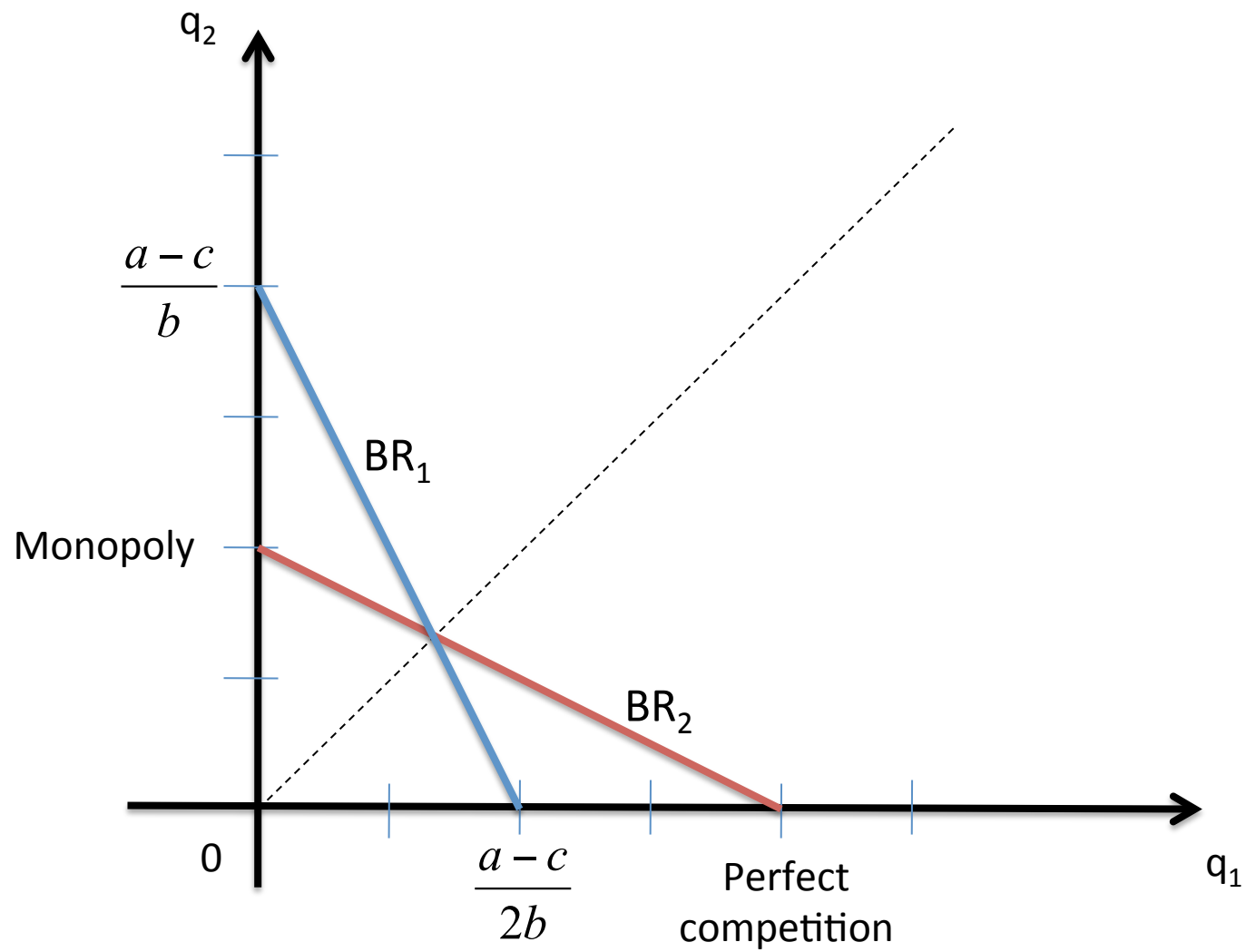
# Lesson learned

- Sometimes, getting rid of choices can make me better off!
- **Commitment:**
  - Fewer options change the behavior of others

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# **REVISITING COURNOT DUOPOLY**



The game is symmetric

# What is the NE of the Cournot Duopoly?

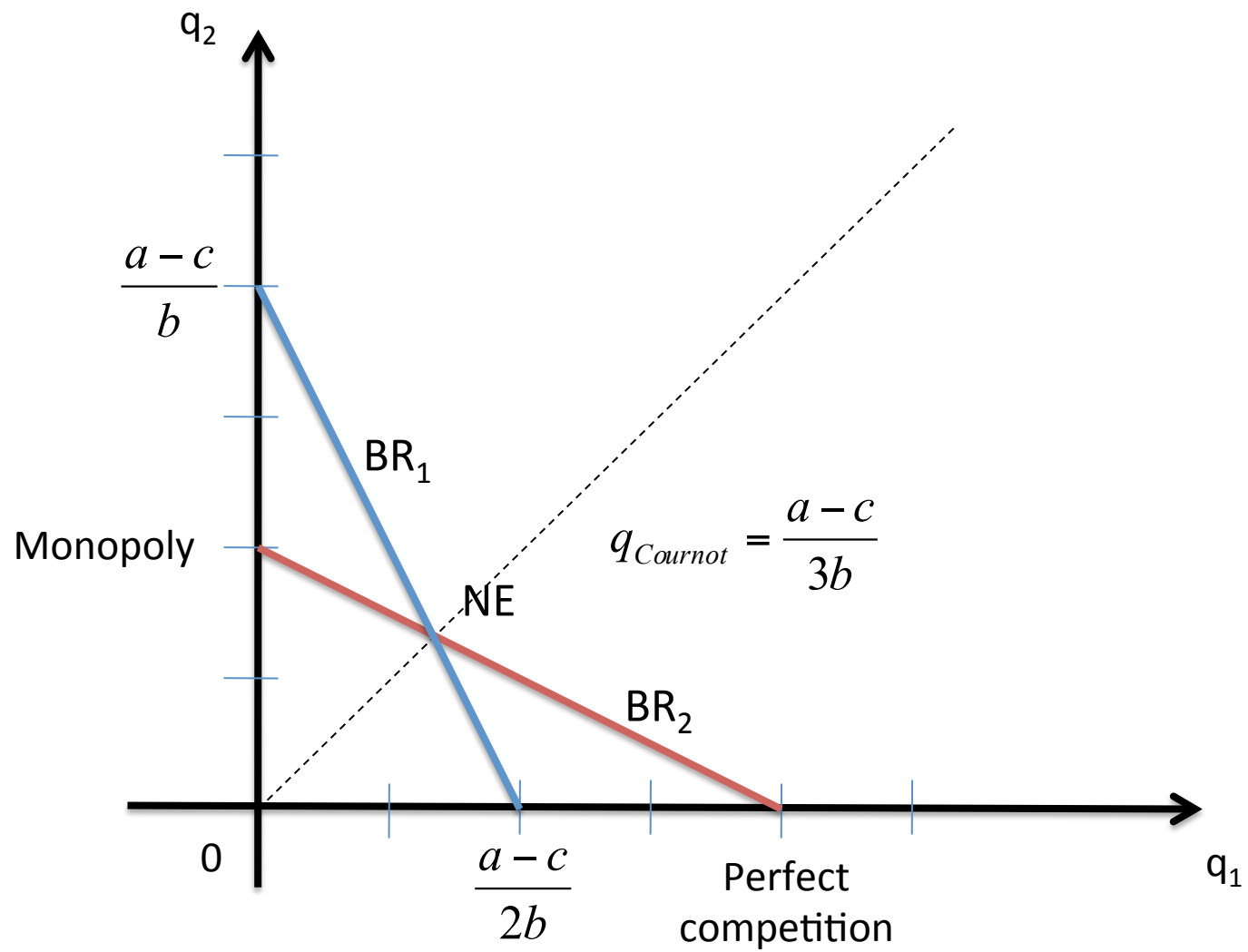
- Graphically we've seen it, formally we have:

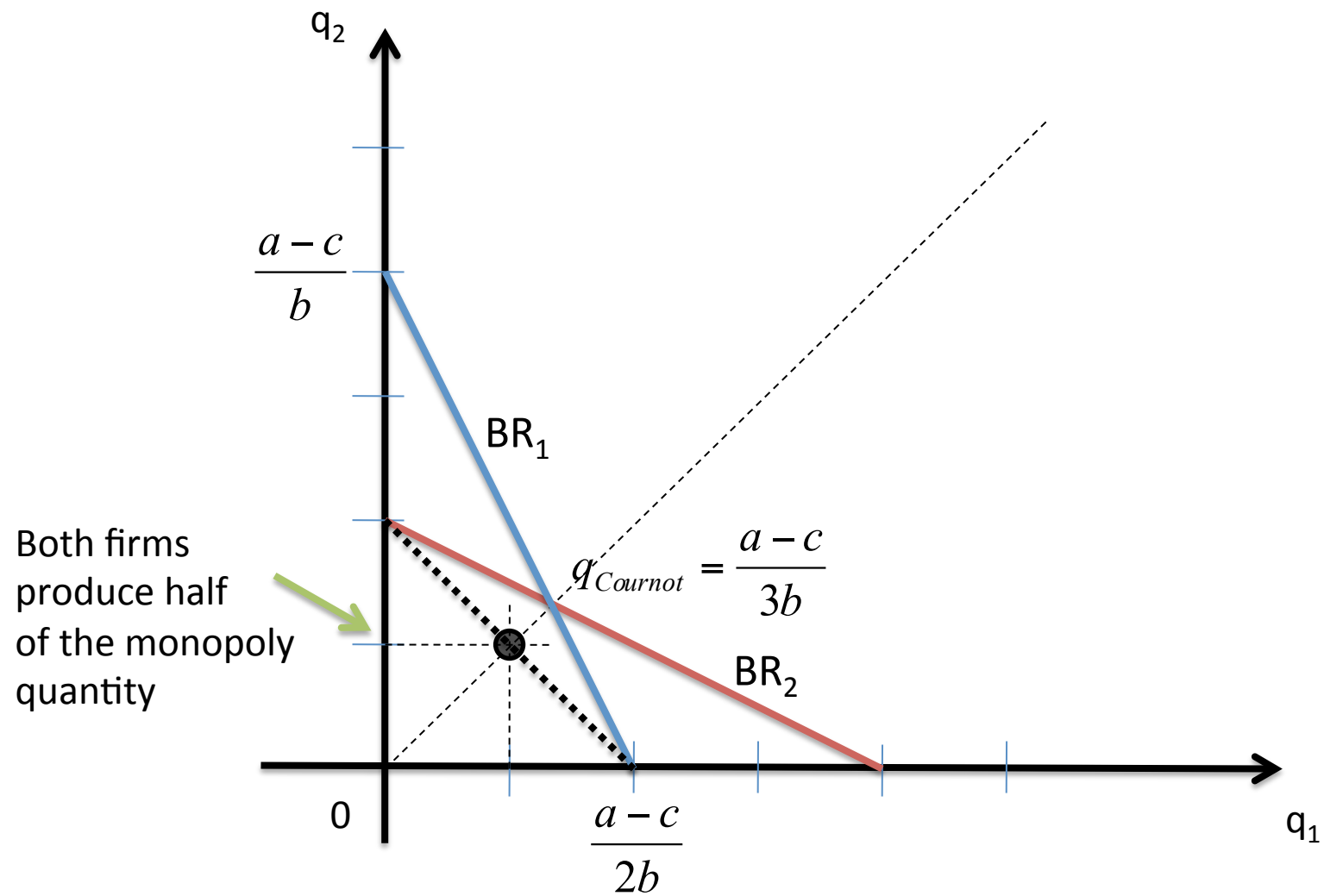
$$BR_1(q_2) = BR_2(q_1) \Rightarrow q_1^* = q_2^*$$

$$\frac{a-c}{2b} - \frac{\hat{q}_2}{2} = \hat{q}_2$$

$$\Rightarrow q_1^* = q_2^* = \frac{a-c}{3b}$$

- We have found the **COURNOT QUANTITY**





# Stackelberg Model

- We are going to assume that one firm gets to move first and the other moves after
  - That is one firm gets to set the quantity first
- Assuming we're in the world of competition, **is it an advantage to move first?**
  - Or maybe it is better to wait and see what the other firm is doing and then react?
- We are going to use **backward induction**

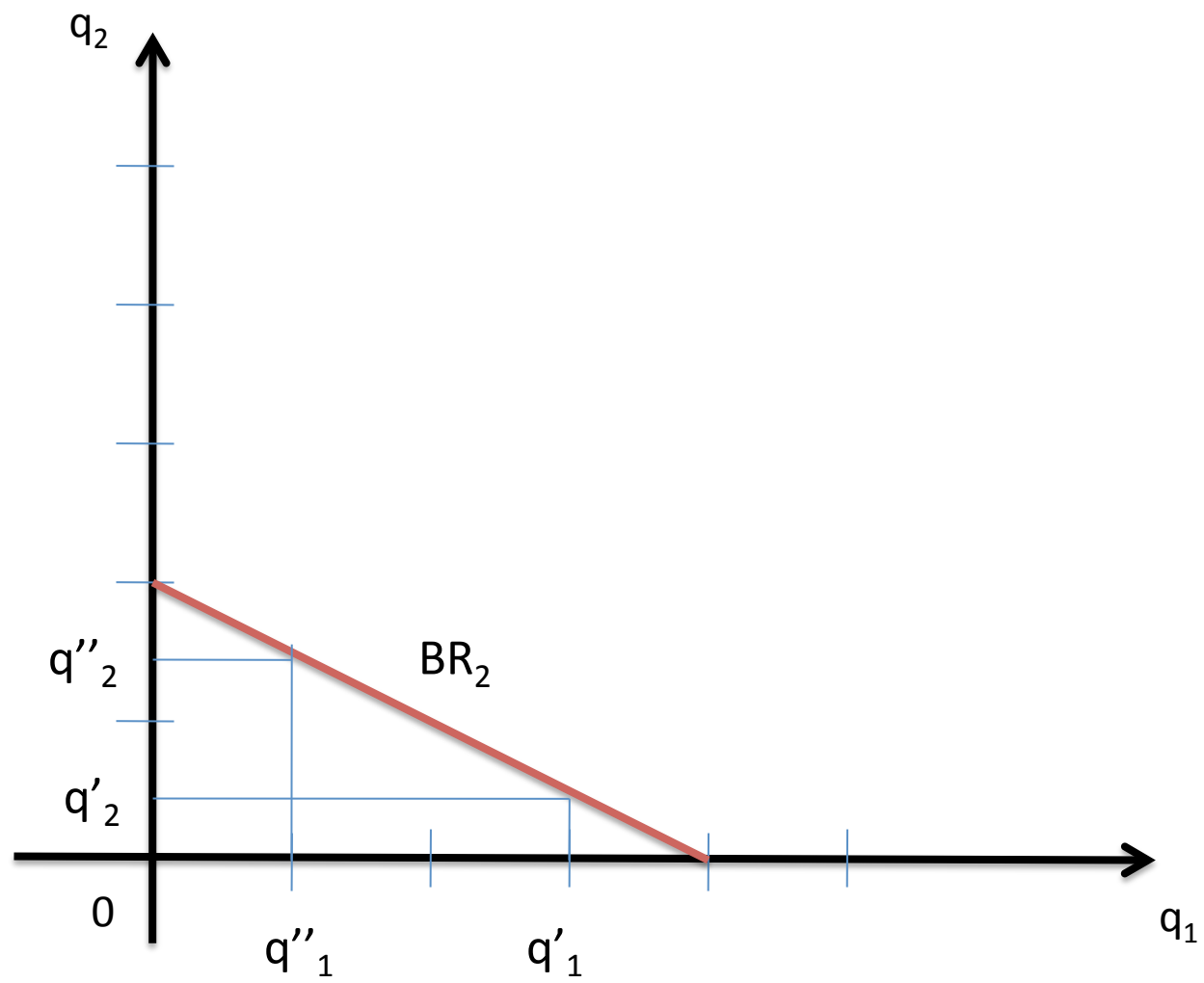


# Stackelberg Model

- Unfortunately we won't be able to draw trees, as the game is too complex
- First we'll go for an intuitive explanation of what happens, then we'll figure out the math

# Stackelberg Model

- Let's assume firm 1 moves first
- Firm 2 is going to observe firm 1's choice and then move
- How would you go about it?



# Stackelberg Model

- By definition of Best Response, we know what's the profit maximizing strategy of firm 2, given an output quantity produced by firm 1
- Now we know what firm 2 will do, what's interesting is to look at what firm 1 will come up with

# Stackelberg Model

- What quantity should firm 1 produce, knowing that firm 2 will respond using the BR?
  - This is a **constrained optimization problem**
- One **legitimate question** would be: should firm 1 produce more or less than the quantity she produced when the moves were simultaneous?
  - In particular, should firm 1 produce more or less than the Cournot quantity?

# Stackelberg Model

- Question: should firm 1 produce more than

$$q_1^* = \frac{a - c}{3b}$$

- Remember, we are in a **strategic substitutes** setting
  - The more firm 1 produces, the less firm 2 will produce and vice-versa
- Firm 1 producing more → firm 1 is happy

# Stackelberg Model

- If  $q_1$  increases, then  $q_2$  will decrease (as suggested by the BR curve)
- What happens to firm 1's profits?
  - They go up, for otherwise firm 1 wouldn't have set higher production quantities
- What happens to firm 2's profits?
  - The answer is not immediate
- What happened to the total output in the market?
  - Even here the answer is not immediate

# Stackelberg Model

- Let's have a nerdy look at the problem:

$$p = a - b(q_1 + q_2)$$

$$profit_i = pq_i - cq_i$$

- Let's apply the Backward Induction principle
  - First, solve the maximization problem for firm 2, taking  $q_1$  as given
  - Then, focus on firm 1



# Stackelberg Model

- Let's focus on firm 2:

$$\max_{q_2} [(a - bq_1 - bq_2)q_2 - cq_2]$$

$$\frac{\partial}{\partial q_2} \Rightarrow q_2 = \frac{a - c}{2b} - \frac{q_1}{2}$$

- We now can take this quantity and plug it in the maximization problem for firm 1

# Stackelberg Model

- Let's focus on firm 1:

$$\max_{q_1} [(a - bq_1 - bq_2)q_1 - cq_1] =$$

$$\max_{q_1} \left[ \left( a - bq_1 - b \left( \frac{a-c}{2b} - \frac{q_1}{2} \right) \right) - c \right] q_1 =$$

$$\max_{q_1} \left[ \frac{a-c}{2} - \frac{bq_1}{2} \right] q_1 = \max_{q_1} \left[ \frac{a-c}{2} q_1 - b \frac{q_1^2}{2} \right]$$

# Stackelberg Model

- Let's derive F.O.C. and S.O.C.

$$\frac{\partial}{\partial q_1} = 0 \Rightarrow \frac{a - c}{2} - bq_1 = 0$$

$$\frac{\partial^2}{\partial q_1^2} = -b < 0$$

# Stackelberg Model

- This gives us:

$$q_1 = \frac{a - c}{2b}$$

$$q_2 = \frac{a - c}{2b} - \frac{1}{2} \frac{a - c}{2b} = \frac{a - c}{4b}$$

$$q_1^{NEW} > q_1^{Cournot}$$

$$q_2^{NEW} < q_2^{Cournot}$$

# Stackelberg Model

- All this math to verify our initial intuition!

$$q_1^{NEW} > q_1^{Cournot}$$

$$q_2^{NEW} < q_2^{Cournot}$$

$$q_1^{NEW} + q_2^{NEW} = \frac{3(a-c)}{4b} > \frac{2(a-c)}{3b} = \textit{cournot}$$

# Observations

- Is what we've looked at really a sequential game?
- Despite we said firm 1 was going to move first, there's no reason to assume she's really going to do so!
- What do we miss?

# Observations

- We need a **commitment**
  - In this example, **sunk cost** could help in believing firm 1 will actually play first
- ➔ Assume firm 1 was going to invest a lot of money in building a plant to support a large production: this would be a credible commitment!

# Observations

- Let's make an example: assume the two firms are “X” and “Y” trying to gain market shares for Z production in a city
- Suppose there's a board meeting where the strategy of the firms are decided
- What could Y do to deviate from Cournot?



# Observations

- An example would be to be somehow “dishonest” and hire a spy to gain more information on X’s strategy!
- To make the scenario even more intriguing, let’s assume X knows that there’s a spy in the board room
  - What should X do?

# Simultaneous vs. Sequential

- There are some key ideas involved here
  1. Games being simultaneous or sequential is ***not really about timing it is about information***
  2. Sometimes, **more information can hurt!**
  3. Sometimes, **more options can hurt!**